



# Rethinking Testing

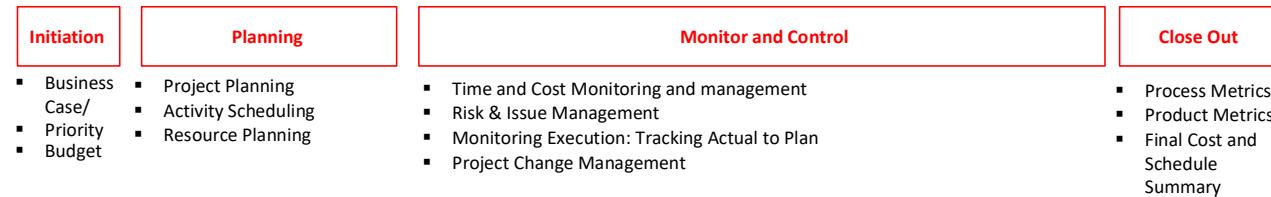
Enable Agile and DevOps Across the Enterprise



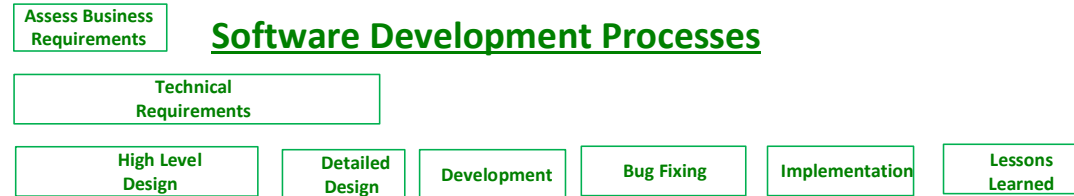
# Test Data Drives Testing

Testing is (or should be) an integral aspect of all phases of product development

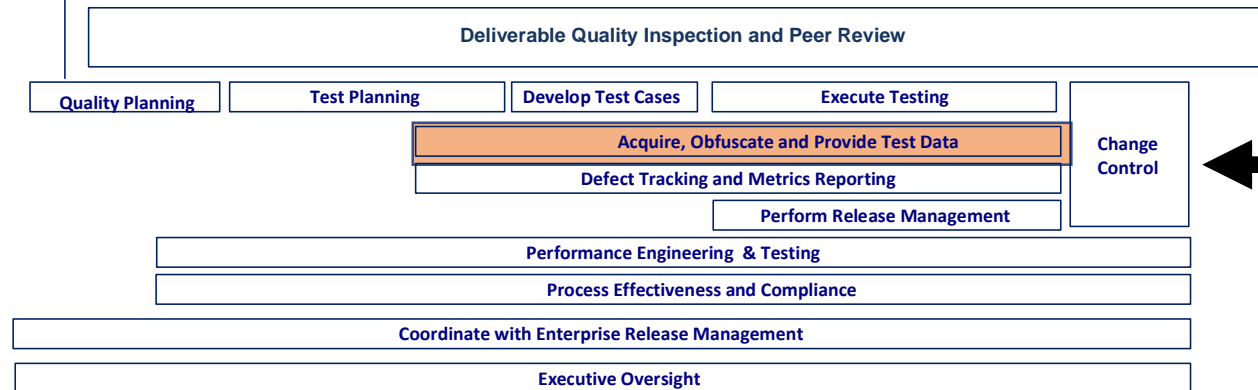
## Project Management Processes



## Software Development Processes



## Quality Assurance Processes



## PROBLEMS

- How to provide “Just-In-Time” testing (and test data) for Agile and DevOps projects?
- Data designs typically stabilize late in product lifecycle
- Projects are delayed from fabricating “correct” data to match evolving use cases
- Fabricated data is frequently incomplete, incorrect and insufficient matching evolving business rules
- Test data becomes “stale”, demanding effort searching for “fresh” test data
- Difficulties in resetting data state to enable retest of found defects
- Each tester (business, development and QA) invests time and effort to find, create and maintain test data
- Searching for “edge” data cases time consuming

• **Resolving defects in Production can cost 100 times more than if found and fixed earlier in the lifecycle**



# Test Data Drives Testing

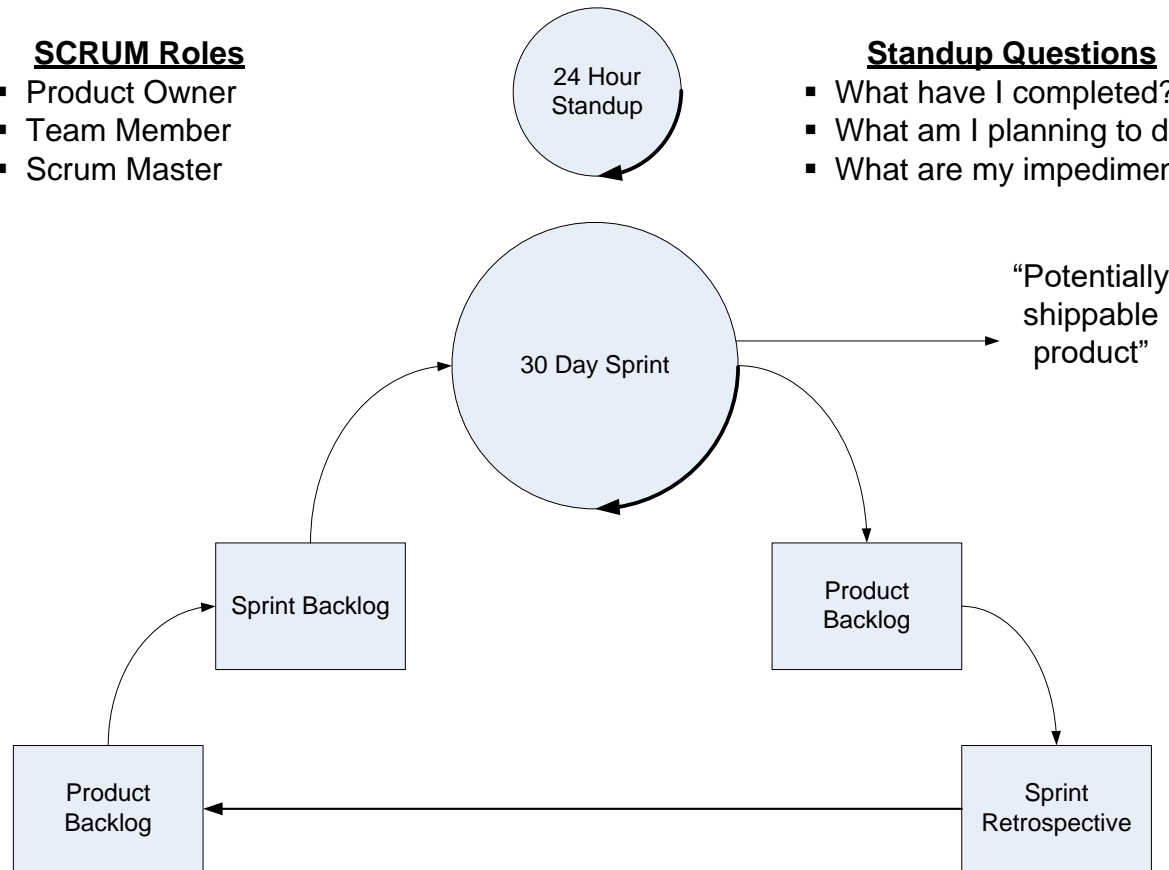
*In Agile, testing is an integral component of each iteration within each sprint*

## SCRUM Roles

- Product Owner
- Team Member
- Scrum Master

## Standup Questions

- What have I completed?
- What am I planning to do?
- What are my impediments?



## PROBLEMS

- A 30 day sprint may include a new or modified data architecture; for which source data doesn't exist
- Lack of test automation inhibits sprint integration and final acceptance as a part of the larger product regression
- Regression testing, a key facet of continuous integration, is hampered by a lack of automation and correct data
- Extreme programming methods include Test Directed Development, where test case are built prior to coding; test case execution dependent on availability of test data
- Data designs stabilize late in sprint; test data becomes obsolete

- **Resolving defects in Production can cost 100 times more than if found and fixed earlier in the lifecycle**



# Test Data Drives Testing

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*Is there an Easy button?*



**No Easy  
button; but  
there is an an  
Easier button**

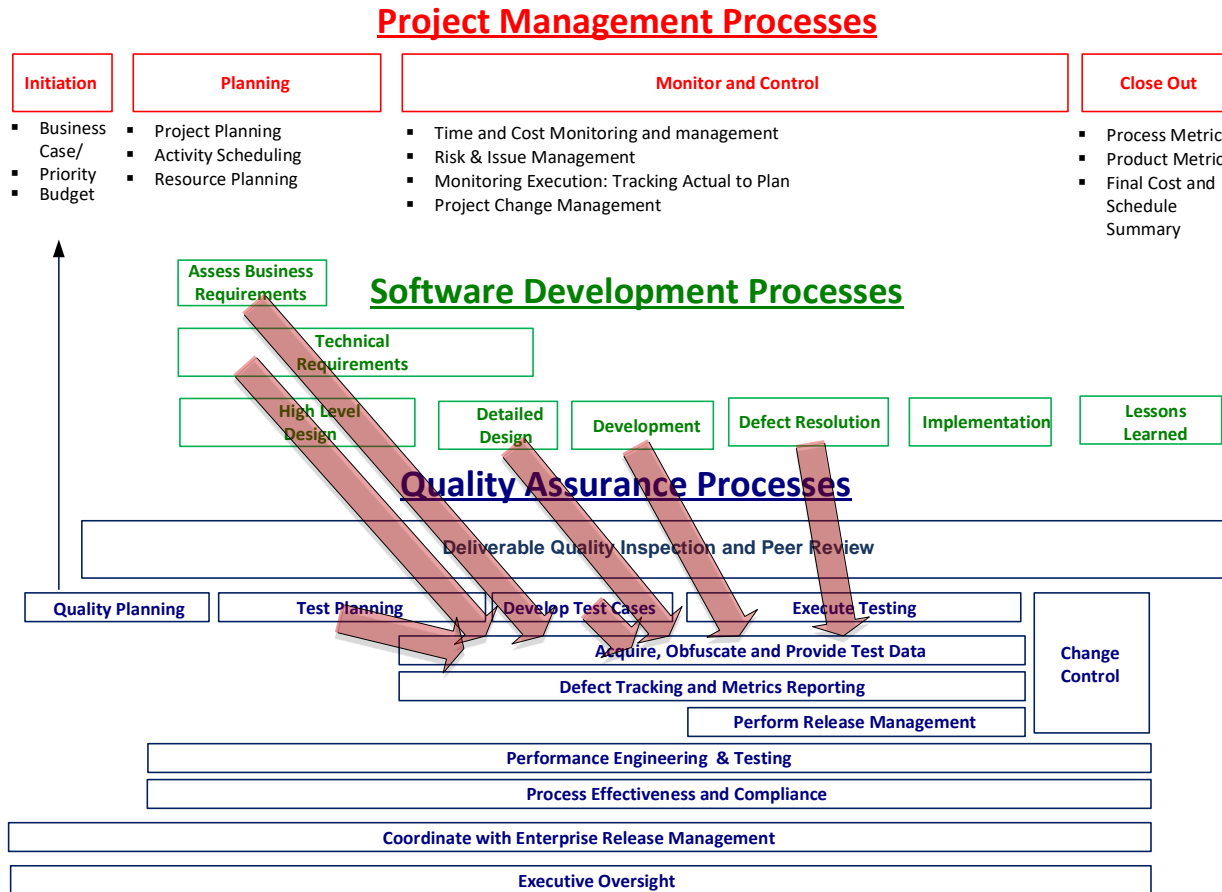


- *Simplify test data acquisition with automation*



# Traditional Test Process

*Test data needs defined from multiple sources, frequently matching unforeseen use cases or conditions*



## TRADITIONAL MODEL

- **Test data requirements come from multiple activities: business requirements, test planning, development testing needs, test cases and defect resolution/retest**
- **Data needs dependent are defined later in the lifecycle; from requirements, test cases and adhoc needs of defects and development**
- **Required test data became critical path; waiting on testers search for appropriate data to match, state refresh or creating data to match new and evolving data designs**

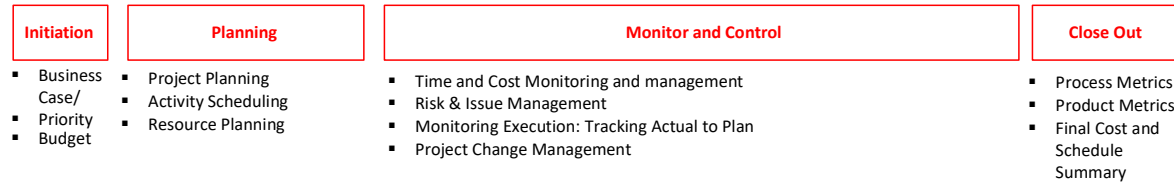
- ***Data sourced to meet unplanned conditions: defects, new or changed requirements or unforeseen use cases***



# Test Coverage As Enabler

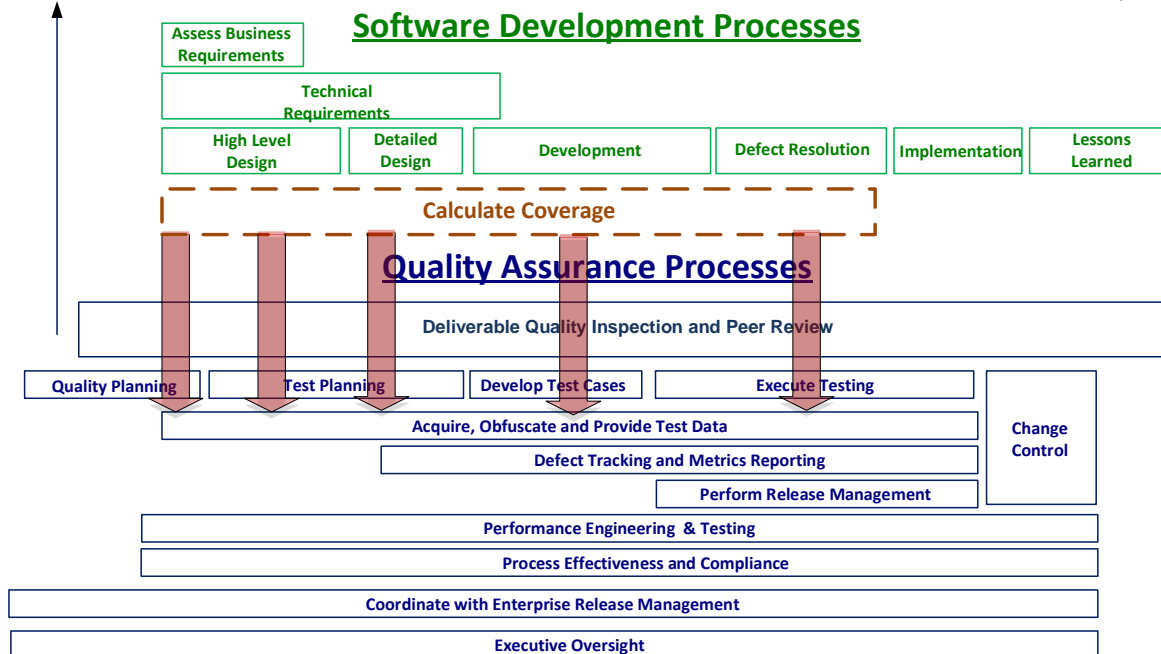
*Testing and test data needs are defined earlier in lifecycle, using reusable components evolving as requirements evolve*

## Project Management Processes



## USING COVERAGE TO DEFINE TESTING

- Test data requirements defined from data architecture and designs. As tables, columns evolve or are designed, a coverage matrix is assembled
- The testing and test data requirements are assembled from design, as known at any point in the project.
- Test and test data needs are defined much earlier in the lifecycle, supporting Agile and Agile TDD Test Directed Development
- Assembled data requirements are reused over and over again, enabling faster time-to-market
- Enables early testing defining test data requirements synchronized with Agile TDD (Test Directed Development) and automated enabling DevOps



- **Data sourced as known, when known, from data designs as they grow and evolve. Test data comes off critical path**



# Test Data Solution – Initial Sprint

Calculate test coverage to eliminate design/documentation dependency

## Project Landscape: Verify Add Customer

### The initial TDD/Test Scenario

Customer	
Customer ID	
Customer Name	
Customer Type	Retail Wholesale Warehousing Full Logistics
Customer Location ID	Single Location Multiple Locations Retail Stores



Calculated test coverage data needs based on source variables

<b>Customer ID – RECORD 1</b>	Customer Name	Customer Type Retail	Customer Location ID Single Location
<b>Customer ID – RECORD 2</b>	Customer Name	Customer Type Retail	Customer Location ID Multiple Locations
<b>Customer ID – RECORD 3</b>	Customer Name	Customer Type Retail	Customer Location ID Retail Stores
<b>Customer ID – RECORD 4</b>	Customer Name	Customer Type Wholesale	Customer Location ID Single Location
<b>Customer ID – RECORD 5</b>	Customer Name	Customer Type Wholesale	Customer Location ID Multiple Locations
<b>Customer ID – RECORD 6</b>	Customer Name	Customer Type Wholesale	Customer Location ID Retail Stores
<b>Customer ID – RECORD 7</b>	Customer Name	Customer Type Warehousing	Customer Location ID Single Location
<b>Customer ID – RECORD 8</b>	Customer Name	Customer Type Warehousing	Customer Location ID Multiple Locations
<b>Customer ID – RECORD 9</b>	Customer Name	Customer Type Warehousing	Customer Location ID Retail Stores
<b>Customer ID – RECORD 10</b>	Customer Name	Customer Type Full Logistics	Customer Location ID Single Location
<b>Customer ID – RECORD 11</b>	Customer Name	Customer Type Full Logistics	Customer Location ID Multiple Locations
<b>Customer ID – RECORD 12</b>	Customer Name	Customer Type Full Logistics	Customer Location ID Retail Stores

- Test coverage matrix from the “known” meta-data results in 12 records



# Test Data Solution – Initial Sprint

Filter based on use case business rules

## Project Landscape: Verify Add Customer

### The initial TDD/Test Scenario

Customer	
Customer ID	
Customer Name	
Customer Type	Retail Wholesale Warehousing Full Logistics
Customer Location ID	Single Location Multiple Locations Retail Stores



<b>Customer ID – RECORD 1</b>
Customer Name
Customer Type Retail
Customer Location ID Single Location
<b>Customer ID – RECORD 2</b>
Customer Name
Customer Type Retail
Customer Location ID Multiple Locations
<b>Customer ID – RECORD 3</b>
Customer Name
Customer Type Retail
Customer Location ID Retail Stores

<b>Customer ID – RECORD 4</b>
Customer Name
Customer Type Wholesale
Customer Location ID Single Location
<b>Customer ID – RECORD 5</b>
Customer Name
Customer Type Wholesale
Customer Location ID Multiple Locations
<b>Customer ID – RECORD 6</b>
Customer Name
Customer Type Wholesale
Customer Location ID Retail Stores

<b>Customer ID – RECORD 7</b>
Customer Name
Customer Type Warehousing
Customer Location ID Single Location
<b>Customer ID – RECORD 8</b>
Customer Name
Customer Type Warehousing
Customer Location ID Multiple Locations
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Customer Name
Customer Type Warehousing
Customer Location ID Retail Stores

<b>Customer ID – RECORD 10</b>
Customer Name
Customer Type Full Logistics
Customer Location ID Single Location
<b>Customer ID – RECORD 11</b>
Customer Name
Customer Type Full Logistics
Customer Location ID Multiple Locations
<b>Customer ID – RECORD 12</b>
Customer Name
Customer Type Full Logistics
Customer Location ID Retail Stores

Filter unrealistic test cases based on business rules: warehousing and logistics customers do not have retail stores

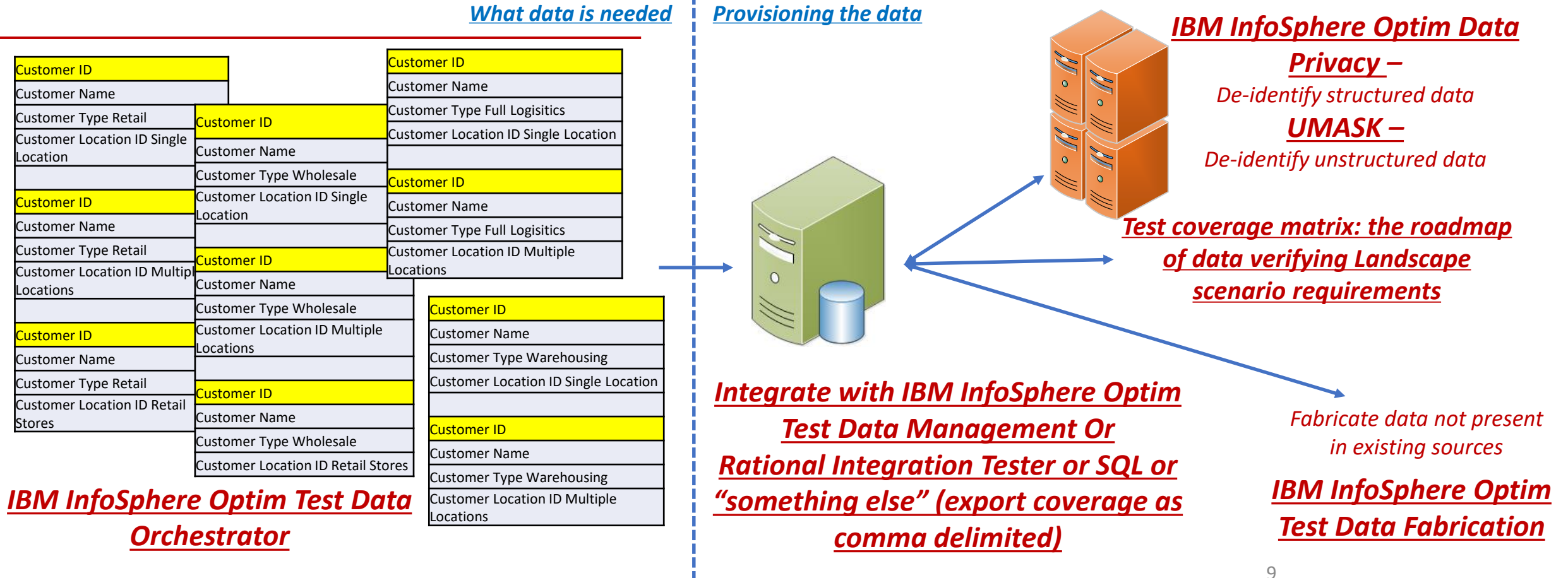
- Applying business rules filters test data needs down to 10 records





# Test Data Solution – Initial Sprint

Use **IBM InfoSphere Optim Test Data Orchestrator** to automate the coverage calculation, or what data is needed:  
 Integrate with **IBM InfoSphere Optim** (or other tools) provisioning test data matching coverage matrix



**IBM InfoSphere Optim Test Data Orchestrator**

- Create test data coverage matrix matching coverage needs from “known” meta-data



# Test Data Solution – 2<sup>nd</sup> Sprint

As design changes, revise the coverage matrix with new columns or tables – across single or federated data sources

## Project Landscape: Verify Customer Add

Calculated test coverage data requirements from source variables

### 2<sup>nd</sup> Test Scenario

Customer	
Customer ID	
Customer Name	
Customer Type	Retail Wholesale Warehousing Full Logistics
Customer Location ID	Single Location Multiple Locations Retail Stores

Customer ID	
Customer Location ID	
Location Type	Office Warehouse Sales Office
Contact Name	
Contact Phone	
Address	



Customer ID	Customer ID	Customer ID	Customer ID
Customer Name	Customer Name	Customer Name	Customer Name
Customer Type Retail	Customer Type Wholesale	Customer Type Warehousing	Customer Type Full Logistics
Customer Location ID Single Location	Customer Location ID Single Location	Customer Location ID Single Location	Customer Location ID Single Location
Customer ID	Customer ID	Customer ID	Customer ID
Customer Name	Customer Name	Customer Name	Customer Name
Customer Type Retail	Customer Type Wholesale	Customer Type Warehousing	Customer Type Full Logistics
Customer Location ID Multiple Locations	Customer Location ID Multiple Locations	Customer Location ID Multiple Locations	Customer Location ID Multiple Locations
Customer ID	Customer ID		
Customer Name	Customer Name		
Customer Type Retail	Customer Type Wholesale		
Customer Location ID Retail Stores	Customer Location ID Retail Stores		

Customer ID	Customer ID	Customer ID
Customer Location ID	Customer Location ID	Customer Location ID
Location Type Office	Location Type Warehouse	Location Type Sales Office
Contact Name	Contact Name	Contact Name
Contact Phone	Contact Phone	Contact Phone
Address	Address	Address

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- Reuse existing components revising Coverage Matrix data needs



# Summary

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*Resolve IT projects quality delays by focusing testing and test needs on data designs*

- **IT projects are data projects: eliminate requirements, design, development delays which impact test case designs and test data requirements**
  - **Increase Extreme Programming (XP) and Agile methodology success by reducing or eliminating dependence on incomplete and incorrect test data**
  - **Increase quality by focusing testing and test data coverage on data variations**
  - **Increase DevOps compliance by automating the testing and test data acquisition process**
  - **Maintain right-sized databases by defining only that data necessary for testing**
- 
- ***Focus on product quality and eliminating project delays***

